

Satcoms for energy: Where can we go from here?

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Euroc**nsult**



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- Privately owned, fully independent advisers since 1983 on all aspects of satellite communications and observation
- Hundreds of government agencies, investors, satellite service providers, operators and manufacturers advised on market trends, business plans and technical feasibility
- 30 consultants in Paris, Toulouse, Montreal, Washington, Singapore, Hong Kong and Tokyo
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... and see you in Paris on
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**WORLD SATELLITE
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Situation: Satellites

- Fill rates
 - 52% of 2,866 Gbps (1,123 GHz) when last assessed in mid-2019
- Prices
 - Appear to have bottomed, but not bottoming up
- GEO
 - No satellites cancelled or seriously delayed
 - Intelsat, SES, others on track to receive billions for vacating C-band
 - Intelsat in Chapter 11; hailed its filing as a new beginning
- Constellations
 - OneWeb in Chapter 11; to be auctioned on July 2; may then be revived, scavenged or strangled
 - SpaceX launching satellites; essentially silent on any other aspects of Starlink
 - Not much forward movement visible from anyone else
- New terminals
 - Some of the long-awaited FPAs available but not in volume
 - Only small orders announced, often for evaluation
 - Key FPA player Phasor Solutions in administration; others still at R&D stages may follow if investors remain on pause much longer



Situation: Oil

- EIA forecasts that oil will close 2020 at \$30-34/bbl and 2021 at \$43-48 (depending on indices)
- For now the market appears to deliver, with the WTI at \$32 and the Brent at \$35
- IEA also raised its demand forecast
- Huge questions still open:

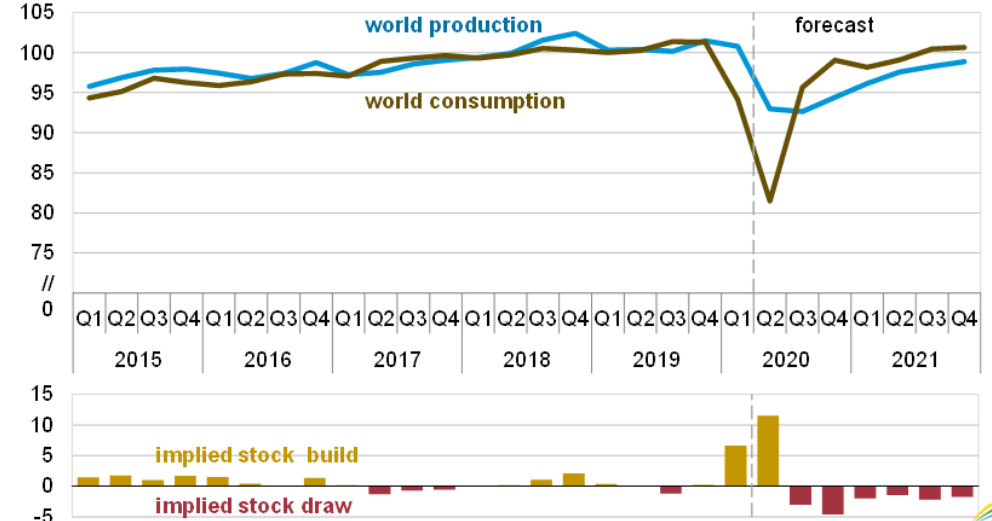
Demand

- The actual pace of rebound
- Will all blends and producers be in demand the same?
- Have we seen peak oil demand?

Supply

- Will the price war resume?
- Was North American shale destabilized beyond recovery?
- Can offshore fields be viable at \$34? Can African fields and exploration be viable at \$43-48?

World liquid fuels production and consumption balance
million barrels per day



Source: Short-Term Energy Outlook, May 2020



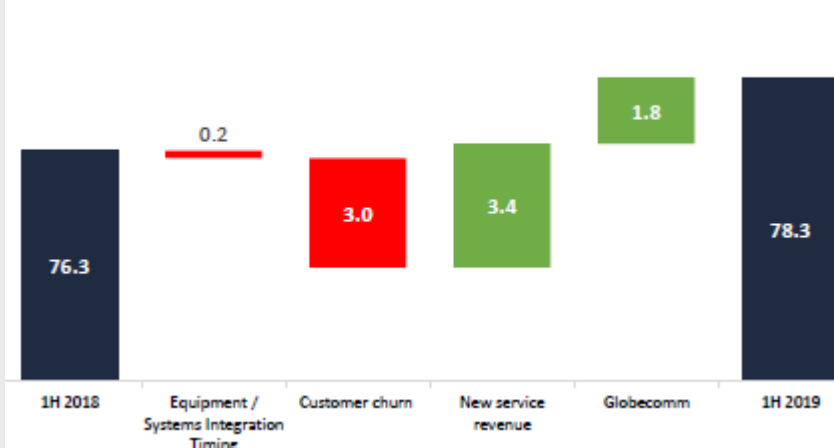
Satcoms for oil: Pre-crisis market comments from the two main players



Now in Chapter 11, partly because of weakness in its Energy sector

2019 Half Year Results Presentation
27 August 2019

1H18 to 1H19 Energy revenue bridge (\$m)



Market Outlook

- Market has stabilised



Cutting costs, waiting for recovery

RigNet Update

November 2019

| | 3Q19 | vs. 3Q18 | 9M 19 | 9M 18 |
|----------------|----------|----------|-----------|--------|
| Total Revenues | \$60,993 | ↓ 6% | \$178,835 | ↑ 0.1% |

Continued energy sector volatility, particularly offshore

- Slowly increasing rig utilization, but a long way to go
- Strong pipeline of large energy projects including LNG and FPSOs

May update:

- New exploration programs likely to be canceled or delayed
- Spot markets have little activity

Offshore production activity likely to continue (FPSOs in particular)

SI project construction largely continuing, but decision making has slowed

E&P and OFSE restructurings predicted



Satcoms for energy: Expected vs. observed market trends

For years the satellite industry has expected energy companies to become much larger customers. Is it happening?

Expected

- More and more oil from remote, high-end deep-sea facilities
- Rigs will be increasingly automated, remote-controlled, and crawling with IoT devices
- Tough times will force companies to cut costs through technology
- Renewables will need VSATs, e.g. to remote-control wind turbines and manage smart grids

Observed

- Generally true, at least in 2019
- Oil companies tend to agree with the vision but are slow to choose, wary of costs, skeptical of cost savings, focused on the short term, scared of cyber threats, and delayed by procedures and workforce attitudes
- Connectivity increases but still average ~5 Mbps/rig and still driven largely by crew welfare
- Rigs average ~50,000 sensors but most data is archived; easier to plant a sensor than to use it operationally
- Easier said than done; took many years to pass in shipping
- Even easier is to defer investments
- 650,557 wind turbines at YE 2019 (+10% YoY); how many VSATs?
- Good potential for connecting smart grids, but will take a lot of work