

UNLOCK DATA FOR INNOVATION WHEN OPERATIONAL EXCELLENCE MEETS DIGITAL

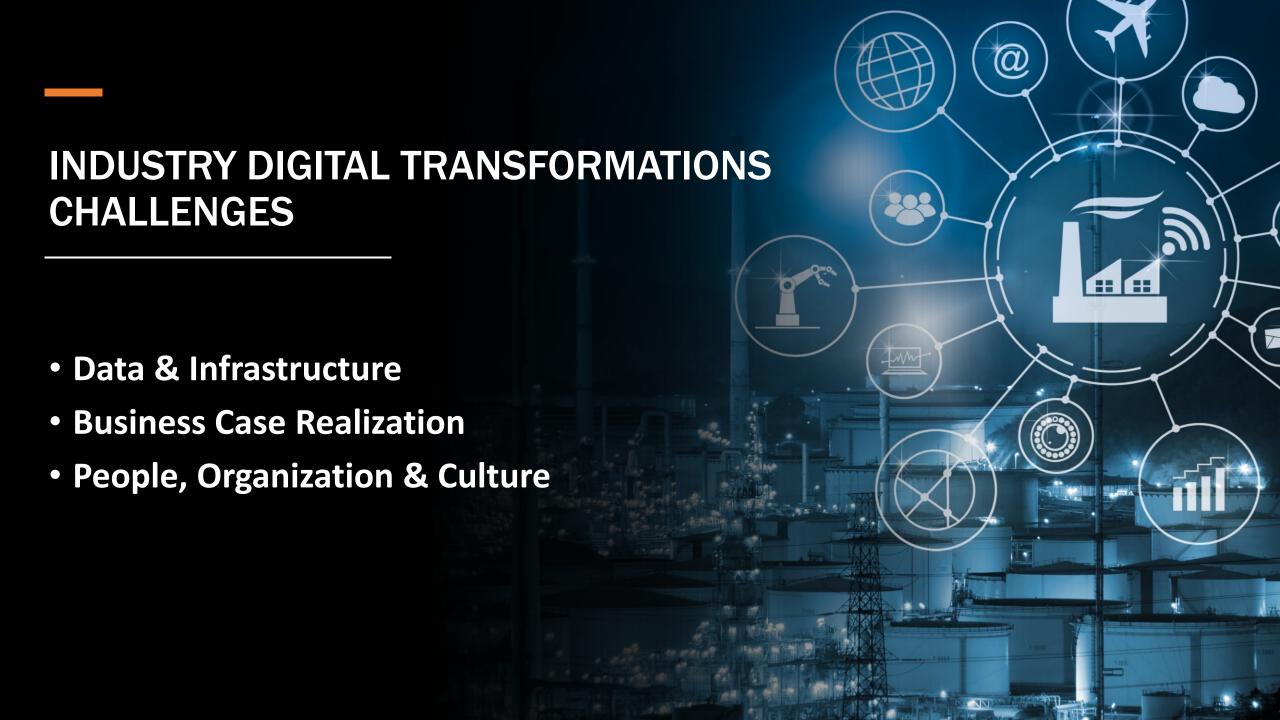
BREAKING DOWN DATA SILOS TO CREATE VALUE

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INDUSTRY BUSINESS CHALLENGES

- O&G &Refined Industrial Products At The Lowest Possible Cost.
- Unexpected Shutdowns.
- Lack Of Knowledge In The Workforce
- Operational Excellence
- Environmental Impact To Meet Stringent Standards.
- Security Challenge
- Changes In Consumer Preferences & Competition From Alternative Energy Products



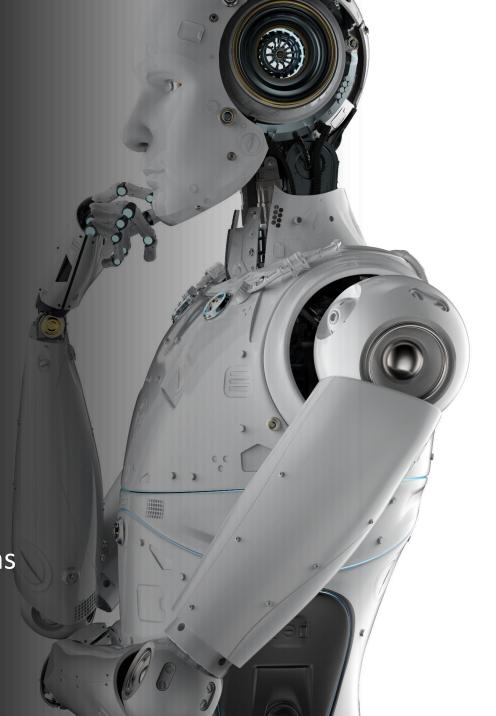
DATA & INFRASTRUCTURE

- Enhance master data management, governance and security
- Continuously map and optimize digital architecture
- Clearly define cloud strategy
- Opt for standardization & configuration of software as a service (SaaS) applications



BUSINESS CASE REALIZATION

- Take a 'business-led' (not technology-led) approach to requirements capture
- Design a holistic and coordinated digital program
- Establish strategic partnerships with win-win scenarios
- Reduce development cycle time of innovations



PEOPLE, ORGANIZATION & CULTURE

- Adopting agile culture
- Achieve behavioral change
- Consider a layered approach to upskilling
- Integrate and blend data scientists within business units and engineering teams





- Industrial Internet of Things (IIoT)
- Blockchain
- Cloud Computing
- Big data, analytical platforms and artificial intelligence (AI)
- Intelligent automation (RPA)



